MONROE COUNTY PUBLIC LIBRARY BOARD OF TRUSTEES

WORK SESSION Wednesday, September 11, 2013 5:45 p.m. Meeting Room 1B

AGENDA

- 1. Call to Order Valerie Merriam, President
- 2. Contract for Roof Survey Engineer (page 1-4) Gary Lettelleir, Mark Mobley, and John Dorrer, Senior Account Manager, STR
- 3. Schematic Design for Main Library Renovation Christine Matheu and Kristopher Floyd, Christine Matheu Architect
- 4. 2014 Budget (page 5-23) Gary Lettelleir
 - a. Update: Assessed Valuation, County Option Income Tax, Financial Institutions Tax, and County Council Non-binding Review
 - b. Petition to Appeal for an Increase to the Maximum Levy
 - c. Next steps: Public Hearing before Board Meeting on September 18; Final Board Approval October 16; Submission to Gateway by October 31
- 5. Contract for Phone System Consultant (page 24-28) Marilyn Wood and Ned Baugh
- 6. Public Comment
- 7. Adjournment

View the Board Packet on the Library's website:

http://mcpl.info/library-trustees/meetings.

2014 Roof Project Information

August 27, 2013

One of the projects included in the \$1.8 million general obligation bond which covers facility and equipment needs 2013-2015 is the replacement of part of the roof at the Main Library. The cost estimate we used in the bond application was \$400,000. Because the estimated cost exceeds \$150,000, we are required to use the services of a licensed engineer and to seek public bids.

We have attached a proposal from STR Building Resources to provide roof design services that include:

- Design Development
- Construction Documents and Bidding
- Contract Administration

Their proposed fee of \$19,900 is based on 7% of an estimated project cost of \$284,000. John Dorrer, Senior Account Manager with STR, is planning to attend the September 11 board work session to answer any technical questions about the recent roof inspection or the planned project.

STR Building Resources worked with us in 2008 when we had a leak and needed to replace the roof area over the original portion of the Main Library built in 1969-1970. The portion of the roof we are replacing in 2014 is the addition from 1996. STR provides roof design and consulting to many school systems in Indiana including MCCSC. They did an inspection of the Main and Ellettsville Branch in May 2013. The portion of the Main roof replaced in 2008 was near the end of its warranty and the inspection would allow us to make any claims if necessary.

As a result of the inspection, STR suggested about \$8,000-\$10,000 worth of repairs to be done in the next six to nine months. The portion of the main roof that was installed in 1996 was recommended for replacement within three years.

By going ahead with the replacement in 2014 we can avoid spending the \$8,000 to \$10,000 in repairs that are associated with the way the edges of the roof are attached to the walls of the building. Our plan is to schedule the work as soon as the weather permits in early 2014. The bidding would occur in late December 2013 or early January 2014. March is a relatively slow time of year for work on education-related facilities. By avoiding the summer rush, we hope to benefit from very competitive bidding.



STR BUILDING RESOURCES LLC 16848 SOUTHPARK DRIVE, SUITE 300 WESTFIELD, IN 46074

T 317.867.8505 F 317.867.8506 www.str-seg.com

August 8, 2013

Mr. Mark Mobley Monroe County Public Library 303 E. Kirkwood Ave. Bloomington, IN 47408-3534

Re: Proposal for Roof Design Services 2014 Library Roof Replacement Project

Dear Mr. Mobley:

Pursuant to your request, STR Building Resources LLC (STR-SEG), is pleased to submit the following proposal to the Monroe County Public Library, herein after referred to as Owner, for the roof system replacement of Roof Areas 3 through 12 at the Monroe County Public Library located at 330 E. Kirkwood Ave., Bloomington, Indiana. This proposal includes project design development, construction document preparation, and contract administration.

STR-SEG proposes the following scope of services:

DESIGN DEVELOPMENT

- STR-SEG will review the Owner's requirements and related information including, but not limited to, schedule, budget, service life expectations, warranties, history, building usage, contractor preferences, and contractor insurance requirements.
- STR-SEG will conduct a pre-design survey of the subject roof and wall areas to evaluate
 existing conditions. Based on the survey, STR-SEG will make recommendations on the scope
 of work required along with options and opinions of probable cost.
- STR-SEG will meet with the Owner for a final review to discuss the recommendations and opinion of probable cost as they relate to the Owner's objectives prior to the start of design.

CONSTRUCTION DOCUMENTS and BIDDING

- STR-SEG will prepare a specification package from the data obtained during the pre-design survey. The specifications will be non-proprietary, listing quality manufacturers capable of providing equivalent materials. The package will include a roof plan and details along with information on proper methods of application for each component of the roof system. It will be prepared to promote competitive bidding by qualified contractors using STR-SEG-acceptable products, resulting in a manufacturer's warranty.
- STR-SEG will assist the Owner in preparing the advertisement from which to solicit bids.
- If required, a pre-bid meeting will be held at the job site. STR-SEG will attend the pre-bid meeting to answer bidder questions and make clarifications for equivalent competitive bids.
- STR-SEG will assist in the analysis of the bids.



CONTRACT ADMINISTRATION

- STR-SEG will provide contract administration services commencing at project award.
 These services will include:
 - Review of shop drawings, submittals and change orders.
 - Review of permits and licensing.
 - o Review of the contractor's application for payment and change orders.
 - o Review of contractor warranties and project closeout documentation.
- STR-SEG will conduct a Project Start-up Meeting to review the project and Owner requirements and conditions.
- A qualified representative of STR-SEG will make periodic site visits at various times during construction to observe the quality and progress of the work and will apprise the Owner of construction activities and issues that may arise.
- STR-SEG will prepare a punch list of deficient or outstanding items at substantial completion. Upon notification by the contractor that the project is complete we will conduct a final review of the completed work prior to acceptance.

COMPENSATION

Professional Fees

Compensation for professional services, described above and pursuant to the STR-SEG General Conditions (STR-SEG-GC) shall be on a flat fee base of Nineteen Thousand Nine Hundred Dollars (\$19,900.00). Invoicing shall be provided as follows:

- 30% of the total fee upon completion of Design Development.
- 40% of the total fee upon completion of Construction Documents and Bidding.
- 30% due upon completion of project closeout.

Reimbursable Expenses

Reimbursable expenses are in addition to fees for professional services and represent STR-SEG's out-of-pocket expenses made in the interest of the project not included in the base fee per the attached General Conditions. They will be invoiced at cost.

AUTHORIZATION

If this proposal meets with your understanding of the project requirements please sign and return it along with a purchase order, if applicable, to STR-SEG. We will then schedule the work.

Should you have any questions regarding this proposal, please do not hesitate to call. We appreciate this opportunity to serve you and look forward to working with you on this project.

	ACCEPTED						
Yours truly, STR-SEG	Monroe County Public Library Bloomington, Indiana						
John G. Dorser	Ву:						
John G. Dorrer	Title:						
Senior Account Manager	Date:						

GENERAL CONDITIONS TO THE CONTRACT

- 1. PARTIES AND SCOPE OF WORK: STR Building Resources, LLC (herein after referred to as STRBR) shall include said company, and its subcontractors performing the work. "Work" means the specific STRBR services as set forth in the proposal. Unless otherwise stated in writing, the Client assumes sole responsibility for determining whether the quantity and the nature of the work ordered by the Client is adequate and sufficient for the Client's intended purpose. The authorization of the work by the Client shall constitute acceptance of the terms of the proposal and these General Conditions.
- 2. TESTING: Any necessary testing of existing or newly installed materials shall be done outside of the accepted proposal terms and the costs of these tests will be born by the Client.
- 3. SCHEDULING OF WORK: The services set forth in the proposal will be accomplished in a timely, workmanlike and professional manner by STRBR personnel as per the prices quoted.
- 4. ACCESS TO SITE: Client will arrange and provide such access to the sites as is necessary for STRBR to perform the work.
- 5. RESPONSIBILITY: STRBR's work shall not include determining, supervising or implementing the means, methods, techniques, sequences or procedures of construction. STRBR shall not be responsible for evaluating, reporting or affecting job conditions concerning health, safety or welfare. STRBR's work or failure to perform same shall not In any way excuse any contractor, subcontractor or supplier from performance of its work in accordance with the contract documents.
- 6. PAYMENT: Client shall be invoiced for work performed to date as outlined in the proposal. Client agrees to pay each invoice within thirty (30) days of receipt. Payment made beyond this period shall be subject to interest at Prime Rate plus 5% APR.
- 7. TERMINATION: This Agreement may be terminated by either party upon seven day's prior written notice. In the event of termination, Client shall compensate STRBR for all services performed up to and including the termination date, including reimbursable expenses.
- 8. SERVICES: STRBR's services will be performed and documents prepared in accordance with its proposal, Client's acceptance thereof, these General Conditions, and with generally accepted principles and practices in performing its professional services. STRBR will use that degree of care and skill ordinarily exercised under similar circumstances by members of its professions. Statements made in STRBR's reports are opinions based upon professional judgment and are not to be construed as representations of fact.
- 9. LIMITS OF LIABILITY: The Client agrees that the total liability of STRBR for any claims arising out of services performed under this Agreement shall be limited to a maximum of the net fee received by STRBR, exclusive of reimbursable expenses, consultants' fees and expenses.
- 10. PROVISIONS SEVERABLE: In the event any of the provisions of these general conditions should be found to be unenforceable it shall be stricken and the remaining provisions shall be enforceable.
- 11. ENTIRE AGREEMENT: This Agreement constitutes the entire understanding of the parties, and there are no representations, warranties or undertaking made other than as set forth herein. This Agreement may be modified only in writing, signed by each of the parties hereto.
- 12. STRBR shall have no responsibility for the presence, discovery, removal or exposure of persons to hazardous materials of any kind, including asbestos or other toxic substances.

Monroe County Public Library 2014 Budget

The focus of the 2014 budget is the implementation of the strategic plan approved by the Board in December 2012. The pace of change in technology and changes in the local community present many challenges. The library is striving to position itself to meet the needs of residents of Monroe County, ranging from the new ways to address 21st century literacy and access information to the impact of I-69 and changes to downtown parking.

2014 Revenue and Expense Summary

The total Operating Fund revenue projection for 2014 is \$7,873,464, an increase of about 1.1% compared to 2013 revenue projections. The 2014 Operating Fund property tax levy (\$5,350,596) is based on an Assessed Value Growth Quotient (AVGQ, the six-year average of Indiana non-farm personal income reported by the U.S. Bureau of Labor Statistics) of 2.6% and last year's maximum levy of \$5,206,348, which includes the 2012 excess levy appeal (\$42,975). The County Option Income Tax (COIT) projection is a reduction from 2013 of about \$107,000. This should be the last year we see the negative impact of the end of the debt service levy from the bond issue of the 1990s.

The 2014 general fund expenditure budget is \$8,001,684, an increase of 2.6% compared to the 2013 expenditure budget. The 2014 budget allows the library to maintain its current level of service and make technology and facility updates to meet changes to delivery of library services outlined in the new strategic plan and position the library to address future needs of a growing community.

Wage and Benefit Assumptions

Wages and benefits account for 69.3% of the 2014 budget and include a 2% salary increase for staff and the second and final manager increases recommended in the 2009 compensation study; the Board will approve wage increases at the December 2013 meeting. Efforts to control wage costs continue, with every open position being reviewed before posting. In 2013, Collection Services eliminated one position, Ellettsville Branch reduced 12.5 hours in circulation, and Circulation reviewed and broadened job descriptions to increase flexibility to handle resignations and planned and unplanned absences. A new position for coordinator for the digital creativity center is included in the 2014 budget.

The budget includes the final phase of salary adjustments to implement the 2009 Singer Group recommendations from the compensation and classification study. Staff increases were implemented in 2010 (first half of increases to new pay grade minimums, historical compression increases, and 1% for those above mid-points) and 2011 (second half of increases to new pay grade minimums and 1% increases for all). The first half of manager increases occurred in 2011; we have allocated funds to address the remaining half in 2014. Because it has been five years since the study, we are in the process of completing an updated salary survey and will have detailed recommendations to discuss in the fall.

We have estimated a 10% increase for the employer contribution to health insurance. Health insurance costs will be better known after mid-year reports on usage become available and Affordable Healthcare Act provisions are implemented in October.

The rate for the employer-paid portion of PERF will increase from 10% to 11.2% for full time employees. The additional 1.2% which is a 12% cost increase will cost the library approximately \$37,400. The library will continue to pay the 3% employee contribution to PERF.

Capital Spending

Phase 3 renovation work will carry over to 2014. The total amount projected for architects and construction is \$835,000. The Bond fund will cover about \$375,000 and most of the balance will come from the Library Improvement Reserve Fund (LIRF) and the Rainy Day Fund. LIRF and Rainy Day will be repaid in 2014 from the balance that remains in the inactive Library Capital Projects Fund.

We are planning to replace the chillers in 2014, using approximately \$300,000 from the Bond Fund.

The Operating Fund includes an allocation of \$46,000 for equipment in the new digital creativity center. We also plan to fund about \$54,000 for DCC equipment out of the LIRF fund. The LIRF fund will also be used to purchase equipment for scanning in the Indiana Room (\$21,000). More detail can be seen in the attached worksheet **E**.

Accompanying Documents

Worksheet A shows estimated revenue, expense, and cash balances, by fund. **Worksheet B** includes line item expenditures for all five funds. **Worksheet C** shows line item expenditures in the Operating Fund budget, compared to previous years. **Worksheet D** provides narrative information about major items and items that changed significantly. **Worksheet E** includes the capital spending plan for 2014 to 2015.

2014 Budget - estimated revenue, expense, and cash balances 2013 Budget after

	Worksheet A		1782	2	014 Estimates
	Operating F	und			
Asses. Val.		(5,319,658,549	(5,370,172,329
INCOME					
	Property Tax 2014 - growth quotient = 2.6%				
	Property Tax	\$	5,163,161		5,350,596
	County Option Income Tax	\$	2,075,631	\$	1,968,168
	Commercial Vehicle Excise Tax	\$	45,678	\$ \$ \$	45,700
	Financial Institutions Tax	\$	18,011	\$	18,000
	License Excise	\$	278,565		279,000
	Fines/Fees	\$	175,000	\$	175,000
	Other - misc per dlgf				
	Other - meeting rooms/interest	\$	12,000	\$	12,000
	Other - copiers/PLAC	\$	20,000	\$	25,000
	TOTAL	\$	7,788,046	\$	7,873,464
EXPENSES					
	Personnel Services	\$	5,290,953	\$	5,548,234
	Supplies	\$	186,450	\$	200,550
	Other Services/Charges	\$	1,300,499	\$	1,233,753
	Capital	\$	1,021,081	\$	1,019,147
	TOTAL before encumbrance		\$7,798,983		\$8,001,684
	Encumbrance		\$18,836		
			\$7,817,819		
FUND BALA	NCE				
	Beginning	\$	1,178,307	\$	1,148,534
	Encumbrance				
	Income less exp.	\$	(29,773)	\$	(128,220)
	Ending balance	\$	1,148,534	\$	1,020,314

2013 Budget after

	Worksheet A	Worksheet A		1782	2014 Estimates	
	Debt S	ervice F	und			
INCOME						
	Property Tax		\$	594,048	\$	600,000
	Appeal 1782 - corrected levy \$150,298	3				
	Commercial Vehicle Excise Tax			5,256		5,000
	Financial Institutions Tax			2,072		2,000
	License Excise			32,050		32,000
		TOTAL	\$	633,426	\$	639,000
EXPENSES						
	Bond Payment		\$	596,508	\$	607,768
FUND BALA	ANCE					
	Beginning		\$	32,748	\$	69,666
	Income less exp.		\$ \$	36,918	\$	31,232
	Ending balance		\$	69,666	\$	100,898
	Library Improv	ement R	ese	rve Fund		
INCOME						
	Transfer - repay				\$	205,780
	Transfer		\$	214,000	\$	-
EXPENSES						
	Personal Services					
	Supplies					
	Other Services/Charges		\$	20,000	\$	100,000
	Capital		\$	330,000	\$	250,000
		TOTAL		\$350,000		\$350,000
FUND BALA	ANCE					
	Beginning		\$	1,120,724	\$	910,724
	renovation/equipment		\$	(210,000)	\$	(75,000)
	Ending balance - contingency reserve		\$	910,724	\$	1,041,504
	Future Projects Balance		\$ \$ \$ \$	214,000	\$ \$	214,000
	Total		\$	1,124,724	\$	1,255,504

2013 Budget after

	Worksheet A			1782	20	014 Estimates
		Rainy Day F	und			
INCOME EXPENSES	Transfer - repay					210,000
	Personal Services					
	Supplies					
	Other Services/Charges		\$	70,000	\$	200,000
	Capital		\$	330,000	\$	200,000
		TOTAL		\$400,000		\$400,000
FUND BALA	NCE					
	Beginning		\$	1,621,156	\$	790,000
	renovation repay 210,000		\$	(210,000)		
	Ending balance		\$	790,000	\$	1,000,000
	Future Projects Balance		\$	621,156	\$	621,156
	Total	•	\$	1,411,156	\$	1,621,156
	Libra	ary Capital Pro	ject	s Fund		
INCOME					\$	-
	Property Tax					
		TOTAL				
EXPENSES						
	xfer balance LIRF - rainy day				\$	415,780
	TOTAL befor	e encumbrance				
		Encumbrance	\$	10,975		
FUND BALA	NCE					
	Beginning		\$	426,755		
			t	ransfer 2014 balance	in 2015 to	lirf-rainy day
	Income less exp.		\$	(10,975)		
	Ending balance		\$	415,780	\$	

2014 BUDGET COMPARISON

Worksheet C		2014 BUDGET	2013 BUDGET	2012 ACTUAL	2011 ACTUAL
PERSONNEL SERVICES SALARIES	S (1000'S)				
SALANIES	1120 ADMINISTRATION	222,871	177,208	131,492	94,376
	1130 PROFESSIONAL/SUPERVISORS	546,004	505,886	496,695	480,565
	1140 PROFESSIONAL ASSISTANTS	1,289,610	1,271,320	1,238,117	1,344,562
	1150 SPECIALISTS & TECHNICIANS	868,268	845,151	805,597	762,827
	1160 CLERICAL ASSISTANTS	430,085	434,725	411,551	428,505
	1170 PAGES	247,000	240,720	238,618	235,085
	1180 -see "Other Wages" below	,000	0,0	200,010	_00,000
	1190 BUILDING MAINTENANCE	375,255	368,746	355,469	343,525
TOTAL SALARIES		3,979,093	3,843,756	3,677,539	3,689,445
EMPLOYEE BENEF	ITS				
	1210 EMPLOYER CONTRIBUTION/FICA	245,485	237,765	216,465	217,866
	1220 UNEMPLOYMENT COMPENSATION	10,000	10,000	-	-
	1230 EMPLOYER CONTRIBUTION/PERF	364,667	311,493	287,855	359,295
462,345	1235 EMPLOYEE CONTRIBUTION/PERF	97,679	93,448	86,356	
	1240 EMPLOYER CONT/INSURANCE	778,899	725,756	604,618	591,871
	1250 EMPLOYER CONT/MEDICARE	57,412	55,636	50,625	50,941
TOTAL EMPLOYEE	BENEFITS	1,554,141	1,434,098	1,245,919	1,219,972
OTHER WAGES					
· · · · · · · · · · · · · · · · · · ·	1310 WORKSTUDY	5,000	3,100	4,735	2,961
	1180 TEMPORARY STAFF	10,000	10,000	333	8,868
	1350 STIPEND/RECLASSIFICATION	,	,	-	
TOTAL OTHER WAG	GES.	15,000	13,100	5,068	11,829
101/12 OTTIER W/K	_	10,000	10,100	0,000	11,020
TOTAL PERSONNEL SE	RVICES	5,548,234 69.34%	5,290,953 67.84%	4,928,526	4,921,246

Worksheet C		2014 BUDGET	2013 BUDGET	2012 ACTUAL	2011 ACTUAL
SUPPLIES (2000'S) OFFICE SUPPLIES		DODGET	DODGET	NOTONE	NOTONE
	2110 OFFICIAL RECORDS	1,100	1,300	-	1,613
	2120 STATIONERY & PRINTING	1,100	950	972	302
	2130 OFFICE SUPPLIES	13,650	14,550	8,637	10,758
	2140 DUPLICATING	42,400	33,150	28,037	27,874
	2150 PROMOTIONAL MATERIALS			-	-
TOTAL OFFICE SU	PPLIES	58,250	49,950	37,646	40,546
OPERATING SUPP	LIES				
	2210 CLEANING SUPPLIES	38,200	37,200	35,502	34,906
	2220 FUEL, OIL, & LUBRICANTS	10,000	10,000	7,348	7,818
	2230 CATALOGING SUPPLIES-BOOKS	7,000	5,500	6,098	3,652
	2240 A/V SUPPLIES-CATALOGING	9,500	10,150	6,863	7,730
	2250 CIRCULATION SUPPLIES	33,900	37,750	31,614	22,609
	2260 LIGHT BULBS	7,200	4,500	5,982	3,763
	2270 VIDEOTAPE - CATS			-	-
	2280 UNIFORMS	1,900	1,700	1,829	1,261
	2290 DISPLAY/EXHIBIT SUPPLIES	6,700	5,900	1,839	459
TOTAL OPERATING	SUPPLIES	114,400	112,700	97,076	82,197
REPAIR & MAINTEI	NANCE SUPPLIES				
	2300 IS SUPPLIES	6,500	6,600	3,387	4,725
	2310 BUILDING MATERIALS & SUPPLIES	21,000	16,800	19,370	14,093
	2315 ENERGY AUDIT MATERIALS			-	1,490
	2320 PAINT & PAINTING SUPPLIES	400	400	290	127
	2340 OTHER REPAIR & BINDING 2350 VIDEO MATERIALS - CATS			-	- -
TOTAL REPAIR & N	MAINTENANCE SUPPLIES	27,900	23,800	23,047	20,436
TOTAL SUPPLIES		200,550	186,450	157,768	143,179

Worksheet C		2014 BUDGET	2013 BUDGET	2012 ACTUAL	2011 ACTUAL
OTHER SERVICES	(CHARGES (3000'S)				
PROFESSIONA					
	3110 CONSULTING SERVICES	13,500	12,000	-	250
	3120 ENGINEERING/ARCHITECTURAL	30,000	10,000	-	2,863
	3130 LEGAL SERVICES	17,300	28,500	8,784	14,674
	3140 BUILDING SERVICES	30,000	32,000	19,687	21,786
	3150 MAINTENANCE CONTRACTS	144,600	134,100	134,824	94,571
	3160 COMPUTER SERVICES (OCLC)	70,500	66,500	36,008	49,343
	3170 ADMIN/ACCOUNTING SERVICES	46,900	44,100	36,083	43,488
	3175 COLLECTION AGENCY SERVICES	20,000	24,000	16,719	44,204
TOTAL PROFE	SSIONAL SERVICES	372,800	351,200	252,104	271,179
COMMUNICAT	ION & TRANSPORTATION				
	3210 TELEPHONE	32,700	30,900	28,922	27,523
	3220 POSTAGE	25,000	30,000	18,808	23,045
	3230 TRAVEL EXPENSE	10,000	10,000	2,829	3,809
	3240 PROFESSIONAL MTG. (OFF-SITE)	10,000	10,000	483	779
	3250 CONTINUTING ED. (0N-SITE)	10,000	10,000	21,779	9,390
	3260 FREIGHT & DELIVERY	1,600	1,450	999	1,235
TOTAL COMM	UNICATION & TRANSPORTATION	89,300	92,350	73,820	65,781
PRINTING & AI	DVERTISING				
	3310 ADVERTISING & PUBLICATION	2,700	2,750	1,065	1,064
	3320 PRINTING	5,000	5,500	967	3,018
TOTAL PRINTI	NG & ADVERTISING	7,700	8,250	2,032	4,082
INSURANCE					
	3410 OFFICIAL BOND	600	700	450	450
	3420 OTHER INSURANCE	63,400	60,400	58,343	52,797
TOTAL INSURA	ANCE	64,000	61,100	58,793	53,247
UTILITIES					
	3510 GAS	2,750	3,100	1,853	2,227
	3520 ELECTRICITY	296,400	292,000	278,072	270,576

Worksheet C	3530 WATER	2014 BUDGET 27,300	2013 BUDGET 25,900	2012 ACTUAL 27,386	2011 ACTUAL 15,685
TOTAL UTILITIES		326,450	321,000	307,311	288,488
REPAIR & MAINTE	NANCE				
	3610 BUILDING REPAIR	22,000	19,000	11,680	3,937
	3630 OTHER EQUIP/FURNITURE REPAIRS	21,200	10,200	43,002	21,393
	3640 VEHICLE REPAIR & MAINTENANCE	11,000	8,300	5,889	6,055
	3650 MATERIAL BINDING/REPAIR SERV.	3,000	3,000	2,083	1,788
TOTAL REPAIR & I	MAINTENANCE	57,200	40,500	62,655	33,173
RENTALS					
KLIVIALO	3710 REAL ESTATE RENTAL/BOND PMT.	38,200	33,600	31,270	31,262
	3720 EQUIPMENT RENTAL	33,233	100	-	-
TOTAL RENTALS		38,200	33,700	31,270	31,262
OTHER CHARGES					
OTHER CHARGES	3845 ELEC. RECOURCES-DATABASES	161,917	91,701	90,606	
	3846 E-BOOKS	102,136	73,418	64,150	
	3910 DUES/INSTITUTIONAL	7,550	7,380	7,226	7,326
	1004 MISCELLANEOUS	,	,	, -	1,651
	3920 INTEREST/TEMPORARY LOAN	2,500	2,500	-	-
	3930 TAXES & ASSESSMENTS			-	-
	3940 TRANSFER TO LIRF	-	214,000	-	200,000
	3945 TRANSFER TO RAINY DAY	4.000	0.400	200,000	0.404
	3950 EDUCATIONAL SERV/LICENSING	4,000	3,400	3,454	2,404
TOTAL OTHER CH	ARGES	278,103	392,399	365,436	211,381
TOTAL OTHER SERVIC	ES/CHARGES	1,233,753	1,300,499	1,153,419	958,593
CAPITAL OUTLAY (400					
FURNITURE & EQI					
	4410 FURNITURE	10,000		8,288	1,400
	44105 ENCUMBERED FURNITURE			-	1,388

Worksheet C		2014 BUDGET	2013 BUDGET	2012 ACTUAL	2011 ACTUAL
	4420 AUDIO VISUAL EQUIPMENT			-	-
	4430 OTHER EQUIPMENT	68,000	16,000	7,610	9,434
	4440 LAND & BUILDINGS			-	-
	4450 BUILDING RENOVATIONS	5,000		4,075	5,830
	4460 IS EQUIPMENT			1,512	-
	4465 IS SOFTWARE			-	-
	4470 EQUIPMENT - CATS			-	-
	4475 SOFTWARE - CATS			-	<u>-</u>
TOTAL FURNIT	JRE & EQUIPMENT	83,000	16,000	21,485	18,051
OTHER CAPITA	L OUTLAY				
	4510 BOOKS	548,250	594,454	579,970	585,377
	4520 PERIODICIALS & NEWSPAPERS	41,936	41,042	35,291	38,779
	4530 NONPRINT MATERIALS	345,961	369,585	365,907	385,644
	to get to 15%	-	-		
	4540 ELECTRONIC RESOURCES		-	-	79,194
TOTAL OTHER	CAPITAL OUTLAY	936,147	1,005,081	981,167	1,088,994
		15.00%	15.00%		
TOTAL CAPITAL OU	TLAY	1,019,147	1,021,081	1,002,652	1,107,045
TOTAL OPERATING	EXPENDITURES	8,001,684	7,798,983	7,242,365	7,130,064
			•	•	

	2014	2014	2014	2014	2014
2014 BUDGET	OPERATING	LIRF	RAINY DAY	DEBT	TOTAL
Worksheet B				SERVICE	FUNDS
PERSONNEL SERVICES					
SALARIES					
1120 ADMINISTRATION	222,871				
1130 PROFESSIONAL/SUPERVISORS	546,004				
1140 PROFESSIONAL ASSISTANTS	1,289,610				
1150 SPECIALISTS & TECHNICIANS	868,268				
1160 CLERICAL ASSISTANTS	430,085				
1170 PAGES/MASTERCONTROLLERS	247,000				
1180 -see "Other Wages" below					
1190 BUILDING MAINTENANCE	375,255				
TOTAL SALARIES	3,979,093		-	_	3,979,093
EMPLOYEE BENEFITS					
1210 EMPLOYER CONTRIBUTION/FICA	245,485				
1220 UNEMPLOYMENT COMPENSATION	10,000				
1230 EMPLOYER CONTRIBUTION/PERF	364,667				
1235 EMPLOYEE CONTRIBUTION/PERF	97,679				
1240 EMPLOYER CONT/INSURANCE	778,899				
1250 EMPLOYER CONT/MEDICARE	57,412				
TOTAL EMPLOYEE BENEFITS	1,554,141		-		1,554,141
OTHER WAGES					
1310 WORKSTUDY	5,000				
1180 TEMPORARY STAFF					
1350 STIPEND	10,000				
TOTAL OTHER WAGES	15,000				15,000
	10,000				10,000
TOTAL PERSONNEL SERVICES (1000s)	5,548,234		-		5,548,234
OUDDI IEO (OOOO.)					
SUPPLIES (2000s)					
OFFICE SUPPLIES	4.400				
2110 OFFICIAL RECORDS	1,100				
2120 STATIONERY & PRINTING	1,100				
2130 OFFICE SUPPLIES	13,650				
2140 DUPLICATING	42,400				
2150 PROMOTIONAL MATERIALS					

		2014	2014	2014	2014	2014
	2014 BUDGET	OPERATING	LIRF	RAINY DAY	DEBT	TOTAL
	Worksheet B				SERVICE	FUNDS
TO1	AL OFFICE SUPPLIES	58,250		_		58,250
		00,000				
OPI	ERATING SUPPLIES					
	2210 CLEANING SUPPLIES	38,200				
	2220 FUEL, OIL, & LUBRICANTS	10,000				
	2230 CATALOGING SUPPLIES	7,000				
	2240 AUDIO VISUAL SUPPLIES	9,500				
	2250 CIRCULATION SUPPLIES	33,900				
	2260 LIGHT BULBS	7,200				
	2270 RECORDING MATERIALS - CATS	-				
	2280 UNIFORMS	1,900				
	2290 DISPLAY/EXHIBIT SUPPLIES	6,700				
TOT	AL OPERATING SUPPLIES	114,400		-		114,400
DE	PAIR & MAINTENANCE SUPPLIES					
IXLI	2300 IS SUPPLIES	6,500				
	2310 BUILDING MATERIALS & SUPPLIES	21,000				
	2315 ENERGY AUDIT SUPPLIES	21,000				
	2320 PAINT & PAINTING SUPPLIES	400				
	2340 OTHER REPAIR & BINDING	-				
	2350 RECORDING EQUIP SUPPLIES - CATS	_				
TOT	TAL REPAIR & MAINTENANCE SUPPLIES	27,900		1		27,900
TOTA	L SUPPLIES (2000s)	200,550		-		200,550
OTHE	R SERVICES/CHARGES (3000s)					
	DFESSIONAL SERVICES					
	3110 CONSULTING SERVICES	13,500		50,000		
	3120 ENGINEERING/ARCHITECTURAL	30,000		30,000		
	3130 LEGAL SERVICES	17,300		50,000		
	3140 BUILDING SERVICES	30,000		33,330		
	3150 MAINTENANCE CONTRACTS	144,600				
	3160 OCLC & COMPUTER SERVICES	70,500				
	3170 ADMIN/ACCOUNTING SERVICES	46,900				
	3175 COLLECTION AGENCY SERVICE	20,000				

	2014	2014	2014	2014	2014
2014 BUDGET	OPERATING	LIRF	RAINY DAY	DEBT	TOTAL
Worksheet B				SERVICE	FUNDS
TOTAL PROFESSIONAL SERVICES	372,800	-	100,000		472,800
OTHER SERVICES/CHARGES (3000s) CONTINUED					
COMMUNICATION & TRANSPORTATION					
3210 TELEPHONE	32,700				
3220 POSTAGE	25,000				
3230 TRAVEL EXPENSE	10,000				
3240 PROFESSIONAL MEETINGS	10,000				
3250 CONTINUING EDUCATION	10,000				
3260 FREIGHT & DELIVERY	1,600				
TOTAL COMMUNICATION & TRANSPORTATION	89,300				89,300
DDIVITING A ADVEDTIGING					
PRINTING & ADVERTISING	0.700				
3310 ADVERTISING & PUBLICATION	2,700				
3320 PRINTING	5,000				
TOTAL PRINTING & ADVERTISING	7,700				7,700
INSURANCE					
3410 OFFICIAL BOND	600				
3420 OTHER INSURANCE	63,400				
TOTAL INSURANCE	64,000				64,000
UTILITIES					
3510 GAS	2,750				
3520 ELECTRICITY	296,400				
3530 WATER	27,300				
TOTAL UTILITIES	326,450				326,450
REPAIR & MAINTENANCE					
3610 BUILDING REPAIR	22,000	100,000	100,000		
3630 OTHER REPAIR	21,200	100,000	100,000		
3640 VEHICLE REPAIR & MAINTENANCE	11,000		 		
3650 MATERIALS BINDING/REPAIR	3,000		 		
TOTAL REPAIR & MAINTENANCE	57,200	100,000	100,000		257,200
TOTAL NEFAIN & WAINTENANCE	51,200	100,000	100,000		231,200
RENTALS					

	2014	2014	2014	2014	2014
2014 BUDGET	OPERATING	LIRF	RAINY DAY	DEBT	TOTAL
Worksheet B	1			SERVICE	FUNDS
3710 REAL ESTATE RENTAL/BOND PMT.	38,200			607,768	
3720 EQUIPMENT RENTAL	-			,	
TOTAL RENTALS	38,200			607,768	645,968
OTHER CERVICES/CHARGES (2000-) CONTINUER					
OTHER SERVICES/CHARGES (3000s) CONTINUED OTHER CHARGES					
3845 ELEC. RECOURCES-DATABASES	161,917				
3846 E-BOOKS	102,136				
3910 DUES/INSTITUTIONAL	7,550				
3920 INTEREST/TEMPORARY LOAN	2,500				
3930 TAXES & ASSESSMENTS	2,300				
3940 TRANSFER TO LIRF	 				
3945 TRANSFER TO RAINY DAY	-				
3950 EDUCATIONAL LICENSING/SERVICES	4,000				
TOTAL OTHER CHARGES	278,103				278,103
					·
TOTAL OTHER SERVICES/CHARGES (3000s)	1,233,753	100,000	200,000	607,768	2,141,521
CAPITAL OUTLAY (4000s)					
FURNITURE & EQUIPMENT					
4410 FURNITURE	10,000		50,000		
4420 AUDIO VISUAL EQUIPMENT	-				
4430 OTHER EQUIPMENT	68,000	100,000	50,000		
4440 LAND & BUILDINGS	-				
4450 BUILDING RENOVATION -	5,000	150,000	100,000		
4460 IS EQUIPMENT	-				
4465 IS SOFTWARE	-				
4470 EQUIPMENT - CATS	-				
4475 SOFTWARE - CATS					
TOTAL FURNITURE & EQUIPMENT	83,000	250,000	200,000		533,000
OTHER CAPITAL OUTLAY	1				
4510 BOOKS	548,250				
4520 PERIODICIALS & NEWSPAPERS	41,936				
4530 NONPRINT MATERIALS	345,961				
to get to 15%					
4540 ELECTRONIC RESOURCES	-	-			

	2014	2014	2014	2014	2014
2014 BUDGET	OPERATING	LIRF	RAINY DAY	DEBT	TOTAL
Worksheet B				SERVICE	FUNDS
TOTAL OTHER CAPITAL OUTLAY	936,147				936,147
	15.00%				
TOTAL CAPITAL OUTLAY	1,019,147	250,000	200,000		1,469,147
TOTAL EXPENDITURES 2014	8,001,684	350,000	400,000	607,768	9,359,452
TOTAL BUDGET 2013	7,798,983	350,000	400,000	600,000	9,148,983
Increase from 2013	2.60%	0.00%	0.00%	1.29%	2.30%

Monroe County Public Library 2014 Budget: Line Item Detail Narrative Updated July 22, 2013

OPERATING FUND

(Income for this fund comes from a property tax levy, County Option Income Tax (COIT), Financial Institutions Tax, License Excise Tax, Commercial Vehicle Excise Tax, and non-tax revenue from copiers, fines, fees, Public Library Access Card reimbursements.)

<u>Line</u>	Comment
1120-1190	The 2014 wage projection is based on a 2% wage increase for employees. This could change depending on health insurance cost (1240). A coordinator for the digital creativity center is a new staff position in the 2014 budget. Funds have been allocated to complete the recommendations of the 2009 Singer compensation and classification study.
1180	Small reserve fund set aside in order to address temporary staffing shortages.
1210	FICA = 6.2% of total wages
1220	The library is self-insuring for unemployment insurance. This amount is appropriated to cover any claims during 2014.
1230	The rate that the library contributes for full-time employees to the Indiana Public Employees Retirement System for the employer contribution went from 10% in 2013 to 11.2% in 2014. The associated cost due to the rate increase was about \$37,400
1235	The library contributes 3% of wages for full-time employees to the Indiana Public Employees Retirement System for the employee contribution.
1240	Employer contribution to health insurance is estimated at a 10% increase. The 10% is based on our actual 2013 premiums which turned out to be lower than the 2013 budget. We have also budgeted \$30,000 to allow for new employees to be added to the plan as a result of employee turnover during the year. The impact of the Affordable Healthcare Act on 2014 premiums is difficult to predict but we feel a 10% allowance is reasonable.
1310-1350	Wages for temporary staff, including work-study students.
2140	Anticipated costs of replacing copiers that are getting old
3110-3120	Consulting fees are in the budget as a placeholder. \$7,500 is allocated to the I.S. department and it is related to expected assistance with network configuration and increased capacity for data storage. The main roof addition is planned for 2014 or 2015 and could possibly involve consulting or engineering services.

Additional funds allocated for equipment in the digital creativity center and for repair and replacement of chairs for patrons and staff.

Collection materials expenditures equal 15% of Operating Fund budget (including 3845 and 3846) to continue to meet State Standards for materials expenditures at the enhanced level.

LIBRARY IMPROVEMENT RESERVE FUND (LIRF)

(This fund derives income from end-of-year transfers from the Operating Fund and can only be used for capital expenditures.)

3610	Appropriated in case of emergency building repairs exceeding amount appropriated in Operating Fund.
4430	Appropriated for unexpected equipment replacement expenditures. Actual spending for 2014 is expected to be \$75,000. Indiana Room scanning equipment (\$21,000) and digital creativity area equipment (\$54,000).
4450	Appropriated for unexpected building needs.

RAINY DAY FUND

(This fund derives income from unanticipated revenue from COIT and can be spent on any category allowed by the Operating Fund.)

3110	Appropriated to cover unexpected need for consultant services.
3130	Appropriated in case Operating Funds are insufficient to cover legal costs.
3610	Appropriated to cover emergency building repairs exceeding amount appropriated in Operating Fund.
4410 - 4430	Appropriated in case of unanticipated need for furniture or equipment.
4450	Appropriated for unexpected building needs.

DEBT SERVICE FUND

(This fund derives its income from a separate property tax levy and can only be spent to pay off bond indebtedness.)

3710 Second payment on 2013-2015 general obligation bond.

MCPL CAPITAL SPENDING PLAN SUMMARY	Gen. Fund	Rainy Day	LIRF	LIRF	Gen. Fund	General Obl	igation Bond	2013-2015
	2013	2013	2013	2014	2014	2013	2014	2015
General Fund Expenditures								
Architect	\$10,000							
Furniture	V 10,000				\$10,000			
Digital Creativity Center Equipment					\$46,000			
Other Equipment	\$16,000				\$22,000			
' '	\$10,000							
Building Renovation					\$5,000			
Rainy Day & LIRF Fund Expenditures								
Main Renovation Phase III		\$210,000	\$210,000					
Architect		\$30,000						
Digital Creativity Center Equipment				\$54,000				
Indiana Room Scanning Equipment				\$21,000				
Bond Fund Expenditures				· · · · · ·				
Auditorium Renovation						\$150,000	\$0	
Renovate Third Floor - I.S. dept., security, graphics, floor co	overina					\$225,000	7.	
Roof - Main Addition	\$0					+ -,		\$400,000
Chillers - Main HVAC	\$0						\$300,000	
Ellettsville Circ. And reference desk area renov.	\$0						\$25,000	
Ellettsville Yellow House Demolished in 2011 - cost \$18,								
Ellettsville Garden / Courtyard	\$0					\$0	\$50,000	
May need these funds for Phone system								
I.S. Equipment						\$58,000	\$50,000	\$50,000
I.S. Software						\$25,000	\$25,000	\$25,000
CATS Equipment						\$45,000	\$45,000	\$45,000
CATS Software						\$5,000	\$5,000	\$5,000
New Phone System (actual estimate around \$100,000) see	Ell. Courtyard						\$25,000	\$25,000
Landscaping Main Library -						\$17,000		
Replace Cobbled Sidewalks at Kirkwood and Parking Lot						\$25,000		
Replace 1993 Van						\$25,000		
Originally budgeted - Replace Elevator Controls - Main	2010					\$100,000		
replace elevator project with computer network upgrade 2								
Originally budgeted - Frequency Drives - Air Handler replace	ement - HVAC sy	stem - \$50,000				# F0 000		
Bond issuance cost - legal and misc.						\$50,000		
Sub Total of Expenditures	\$26,000	\$240,000	\$210,000	\$75,000	\$83,000	\$725,000	\$525,000	\$550,000
Oub Total of Experialtares	Ψ20,000	Ψ2-40,000	Ψ2 10,000	Ψ13,000	ψ00,000	Ψ1 25,000	Ψ323,000	Ψ330,000

PETITION TO APPEAL FOR AN INCREASE TO THE MAXIMUM LEVY

The	Board of Trustees	of the _ Monroe C	ounty Public Library	,
(Fiscal/	Governing Body)		(Taxing Unit)	
Monroe	County, State of Indian	a, has determined to file f	or an excess levy appeal.	
(Please	check the appropriate excess	levy appeal(s) and provid	e the dollar amount(s) requeste	ed:
[] A	annexation (IC 6-1.1-18.5-13)	1))	\$	
[] T	hree Year Growth (IC 6-1.1-1	18.5-13(3))	\$	
[] E	mergency Levy Appeal (C-1.	1-18.5-13(13))	\$	
[] P	roperty Tax Shortfall (IC 6-1.	1-18.5-16)	\$	
[X] C	forrection of Error (IC 6-1.1-1	8.5-14)	\$42,975	
maximum levy.				
maximum levy.	t day of September, 2013.			
Adopted tills 21	day of September, 2013.			
FOR		AGAINST		
				_
				_
				_
				_
				_
				_
		_		-
				-

Phone System Replacement Information September 2013

Phones remain an essential tool in the delivery of service at the Monroe County Public Library. Currently, the library has two separate systems – one at the Main Library and one at the Ellettsville Branch. The Ellettsville system does not support voicemail. The current phone systems and equipment at both the Main Library and the Ellettsville Branch have reached their end of life as products and are no longer supported by the manufacturer – NEC ended sales of the newer of the systems in 2005. Availability of parts and costs of potential repairs are unpredictable.

Replacement and integration of these two systems offer many benefits including shared functional operations between the Main Library and Ellettsville, improved features and efficiencies, and reduced dependence on vendor support to make even the smallest changes.

Scheduling this work prior to the renovation will reduce costs that we will incur with our current system, which requires vendor intervention with any phone move or update.

For projects exceeding \$150,000, we are legally required to follow public bidding procedures. Initial discussions with various vendors have indicated replacement costs could exceed \$100,000; however, until we have developed our RFP and received responses we will not have firm figures, so we want to be prepared to follow the public process. We have set aside money in the General Obligation Bond to fund this work. We have attached a project proposal from Telecom Resources, Inc. to provide IT consulting services for the phone replacement project. We propose to use Telecom Resources for Phases I-III as they have outlined. The total cost to manage this project would be \$11,375.



Ms. Marilyn Wood, Associate Director **Monroe County Public Library** 303 E. Kirkwood Ave Bloomington, IN. 47408

September 5, 2013

PROJECT DESCRIPTION - Revised on September 5, 2013

Telecom Resources, Inc. (TRI) will provide IT Consulting Services to MCPL for your upcoming IT Telephony replacement project.

PHASE I 15 hours \$2625

- Kick off meeting with Ned and Vanessa to discuss upcoming project, and deliverables.
- Provide all pros and cons going Digital vs. VoIP (Voice over Internet Protocol)
- Revise the existing Request for Proposal to get ready to send out to select vendors
- We will obtain copies of all AT&T local and long distance bills for review
- Provide to MCPL our final report along with the newly written RFP.

PHASE II 25 hours \$4375

- Read through all RFP responses from up to 3 vendors
- Input data onto Excel Spreadsheet and compare each side by side
- Provide pros and cons of each proposal
- Have the final 2 vendors come to MCPL for a one hour review of their capabilities
- Help MCPL make the final decision based on demos and responses to RF

PHASE III 25 hours \$4375

- Oversee the timeline of events and attend cutover meetings with vendor
- Be onsite over the weekend or at cutover to make sure the cut goes smoothly
- Issue orders to Telco for new trunking if needed

ADDITIONAL 12 ITEMS 30 hours \$5250

- Advise on the existing network access from AT&T compared to others out there.
- Review the SIP trunking application as relates to the DID capability at Corporate and remote offices
- Review existing Intranet connectivity for remote offices
- Coordinate, review and negotiate the selected Vendor's Contract



- Review all new invoices that come in from new IP/PBX vendor
- Review the existing AT&T contract(s) and document all contracts end and start dates
- Oversee Inter-Site IXC Network Design & Implementation (e.g., MPLS, QoS Routers, etc.)
- Desktop soft Client (e.g., MS Outlook) Integration Requirements (if applicable)
- Oversee and review of Wireless integration
- Oversee peripheral systems interface (e.g., Wireless, Handhelds, POS, etc.)
- Assist in Development of an Enterprise-wide Dial Plan
- Working with carrier to make sure there is ample capacity in the network for future MCPL applications

RESOURCE TEAM

• Barb Grothe, CEO 317-502-5599 and team of other STC Consultants if needed

ENGAGEMENT SCHEDULE

• Phase I can start upon acceptance and should be completed within 15-30 days.

ASSUMPTIONS and TERMS

• If items are asked of us that are not part of the above scope, they will need to be approved prior to starting. Telecom Resources, Inc. will bill at the end of the 30 day engagement. Payment will be due upon receipt of Invoice. If you are in agreement, please sign below and scan to bgrothe@tel-res.com or fax to 317 889 1829. Our fees are plus any travel expenses if needed.

PROJECT COST

• Telecom Resources will bill this project at the cost below by Phase that is accepted.

✓	PHASE I	\$ 2,625.00
✓	PHASE II	\$ 4,375.00
✓	PHASE III	\$ 4,375.00
✓	ADDL. ITEMS	\$ 5,250.00

TOTAL \$16,625.00 (Client may select which Phases they would like)



DATE:

Submitted by:	Accepted by:		
Barbara Grothe			
Barbara Grothe, CEO/Principal Consultant	Marilyn Wood, Associate Director		
Telecom Resources, Inc.	Monroe Co. Public Library		

Marilyn, per our phone call today, (9/5/13) the items listed below in yellow are included in the 3 Phases quoted. The items in blue were not included in the first 3 phases and have been added into the proposal as "additional items" as they will be going on in tandem with the project which is why I did not label it as a Phase 4. If you have any questions, please call me at 317-502-5599.

- Oversee the applications design & integration (e.g., Call Presence, VoIP, Corporate phone book)
- Conduct audit of all Telecommunications Monthly Invoices for Voice/Data excluding cellphones PHASE 1
- Oversee that MCPL IT staff continues to maintain the Corporate Trunking and analog POTS line/alarm/fire inventory list PHASE 1
- Determine the correct number of lines at Corporate and Ellettsville Locations. PHASE 1
- Work with MCPL IT on pros and cons of Microsoft Lync as a possible replacement. PHASE 2
- Based on User Needs, start writing the "Request for Proposal" for new IP/PBX vs. MS Lync if appropriate PHASE 1
- Review all bids and write up report comparison of 3 vendors PHASE 2
- Project manage the new voice/data infrastructure between Corporate and the remote sites PHASE 3
- Coordinate timeline with all vendors and oversee installation PHASE 3
- Advise on the existing network access from AT&T compared to others out there.
- Review the SIP trunking application as relates to the DID capability at Corporate and remote offices
- Review existing Intranet connectivity for remote offices
- Coordinate, review and negotiate the selected Vendor's Contract



- Review all new invoices that come in from new IP/PBX vendor
- Review the existing AT&T contract(s) and document all contracts end and start dates
- Plan, Coordinate & Chair all Project Implementation Meetings PHASE 3
- Prepared meeting notes from all major meetings with responsible parties and action items
 PHASE 3
- Oversee Inter-Site IXC Network Design & Implementation (e.g., MPLS, QoS Routers, etc.)
- Desktop soft Client (e.g., MS Outlook) Integration Requirements (if applicable)
- Oversee and review of Wireless integration
- Oversee peripheral systems interface (e.g., Wireless, Handhelds, POS, etc.)
- Assist in Development of an Enterprise-wide Dial Plan
- Establish Cutover Activities, Responsible Parties & Due Dates / Times PHASE 3
- Coordinate Station Hardware Placed & Tested. PHASE 3
- Working with carrier to make sure there is ample capacity in the network for future MCPL applications